## Chart Industries, Inc.



# Curtis Stubbings, SVP of Operational Excellence & Integration

Curtis is Senior Vice President, Operational Excellence & Integration. Curtis is currently responsible for driving operational improvements across Chart and overseeing efforts for integrating Howden into Chart to achieve the expected commercial and cost synergies. Curtis started with Chart in April 2020 as the Vice President of Specialty Markets for Chart where he had commercial responsibility for Chart's equipment sales in new and emerging markets. Prior to his time at Chart, Curtis held various operational, commercial, and business management roles with Praxair (now Linde) over his 17 years there. He also previously held engineering and operational roles with BP Amoco Chemical and Scott Specialty Gases.



Chart Industries, Inc. is an independent global leader in the design, engineering, and manufacturing of process technologies and equipment for gas and liquid molecule handling for the Nexus of Clean™ - clean power, clean water, clean food, and clean industrials, regardless of molecule. The company's unique product and solution portfolio across stationary and rotating equipment is used in every phase of the liquid gas supply chain, including engineering, service and repair and from installation to preventive maintenance and digital monitoring. Chart is a leading provider of technology, equipment and services related to liquefied natural gas, hydrogen, biogas and CO2 capture amongst other applications. Chart is committed to excellence in environmental, social and corporate governance (ESG) issues both for its company as well as its customers.

#### **DEPARTMENT BREAKDOWN**

### WHAT ARE YOUR KEY DEPARTMENTAL OBJECTIVES OVER THE NEXT 6 TO 12 MONTHS?

Enhancing operational performance through continuous improvement.

Planning for integration associated with the announced acquisition of Chart by Baker Hughes.

#### WHAT IS YOUR CURRENT TECHNOLOGY STACK?

We use a number of different technologies for our wide variety of our 64 manufacturing facilities

### HOW MANY PEOPLE REPORT TO YOU (BOTH DIRECTLY)?

13, plus working through many leaders within our 4 global operating regions

#### WHO DO YOU REPORT TO?

Jillian Evanko, CEO

### WHAT IS YOUR TOTAL BUDGET OVER THE NEXT 12 MONTHS PERIOD?

\$20 million

### **PROJECT INSIGHTS**

#### PROJECT OR INITIATIVE DESCRIPTION

Driving continuous improvement in operational performance while strategically planning for the integration of Chart Industries following its announced acquisition by Baker Hughes. Leverage best practices in process optimization and thorough integration planning, maximize value creation, ensure business continuity, and realize synergies from the merger.

### WHAT 3RD PARTIES ARE YOU HOPING TO MEET WITH?

AWS, GE Digital

WHAT IS YOUR TIMELINE FOR IMPLEMENTATION? Planned for mid-2026

WHAT IS YOUR BUDGET FOR THIS PROJECT? \$5-10 million

### What technology/services are of strategic importance to you in the next 12 months?

Please indicate level of need/importance below.

# We realize everyone has priorities, so we asked the delegates theirs. This is so that we can create a more personalized experience for all our attendees.

Automated warehouse management systems.	В
Robotic process automation (RPA) for inventory handling.	А
Industrial IoT sensors for real-time asset tracking.	С
Predictive maintenance with AI and machine learning.	В
Automated guided vehicles (AGVs) and autonomous mobile robots (AMRs)	С
Supply chain digital twin technologies.	А
Integrated planning and scheduling platforms.	С
Advanced data analytics & demand forecasting.	А
Cloud-based supply chain visibility solutions.	В
Edge computing for on-site processing.	С
Cybersecurity for industrial control systems.	D
Energy management & sustainability automation.	В
Automated quality control & inspection systems.	В
Collaborative robots (cobots) for material handling.	В
End-to-end traceability & compliance automation.	А